## How to improve your Retail Gross Margin \%

- Log in to RPM at https://live.rpmretail.com
- Go to the RPM / Scoreboard


The Target Retail Gross Margin is $45 \%$ - or higher (unless you are having a clearance sale).

- Click on the Gross Margin \% Graph - to see the trend for your store Vs the Group.
- This shows you the trend for the last 90 days
- Check this report every week or two to check on your progress

- Click on the Gross Margin \% - Fix "wizard".
- This shows Categories where you are missing out on Gross Margin \$ (compared with other pharmacies).

| Key categories with a low Gross Margin \% |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |
| $\nabla$ | Category | $\begin{aligned} & \text { Store } \\ & \text { Sales } \end{aligned}$ | $\begin{gathered} \text { store } \\ \text { Gross } \\ \text { Margin \% } \end{gathered}$ | $\begin{gathered} \text { Group } \\ \text { Gross } \\ \text { Margin \% } \end{gathered}$ | Variance | Potential Margin |
| $\square$ | Gifs | \$4,085 | 21.0\% | 45.0\% | 23.9\% | 5978 |
| $\square$ | Skin Care | \$8, 140 | 34.6\% | 45.9\% | 11.3\% | 5920 |
| $\square$ | Health Supplements | \$13.176 | 37.9\% | 41.4\% | 3.6\% | 5470 |
| $\square$ | Home Healthcare | \$14.891 | 40.7\% | 43.6\% | 2.9\% | 5430 |
| $\nabla$ | Cosmetios | \$2,137 | 19.4\% | 36.3\% | 17.0\% | \$362 |
| $\square$ | Bathroom | 53.933 | 37.1\% | 44.7\% | 7.5\% | 5297 |
| $\square$ | First Aid | \$3,879 | 40.9\% | 48.5\% | 7.6\% | 5294 |
| $\square$ | Weight Control | \$859 | 10.5\% | 28.2\% | 17.7\% | \$152 |
| $\square$ | Eyewear | \$333 | 7.1\% | 50.6\% | 43.5\% | 3145 |
| $\square$ | Womens Heath | \$2,543 | 41.9\% | 47.6\% | 5.\%\% | 5143 |
| View All Categories... |  |  |  |  |  |  |
| Deselect any categories which you would like to exclude from the analysis of products contibuting to a low Gross Margin \%. |  |  |  |  |  |  |
|  |  | 25\% |  | - |  | Next> |

- You can click "Next" in the Fix "wizard" to see more details - however it is quicker to go to the full reports below which are a short cut to view all product "exceptions".
- Go to RPM / Reports and Click on the Low Priced Products report.
- Click on the "Product" heading to sort the report into alphabetical order.
- This shows products sold where your retail price is too low (vs the group average).

| As at Wednesday 3rd August 2022 All Products. |  |  |  |  | Export to Excel <br> Print Report Help |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | ID | Product | Store Price | Group Average Price | $\begin{aligned} & \text { Sales } \\ & \text { Quantity } \end{aligned}$ | Potential Margin |
| 1 | 202231 | *CANESTEN 6 day vag Cr 35 G | \$23.99 | \$24.84 | 6 | \$5 |
| 2 | 2288710 | *PANADOL OSTEO CAPLETS 96 | \$19.20 | \$20.11 | 14 | \$13 |
| 3 | 2119196 | *VOLTAREN RAPID TABS 25 MG 20 | \$17.99 | \$19.01 | 1 | \$1 |
| 4 | 2050226 | AEL Bergamot Oill Org. 10 ml | \$14.99 | \$23.99 | 1 | \$9 |
| 5 | 2050382 | AEL Euca. Australiana Oil Org. 10 ml | \$11.49 | \$21.58 | 1 | \$10 |
| 6 | 2050811 | AEL Peppermint Oil Org. 10 ml | \$28.99 | \$29.73 | 1 | \$1 |
| 7 | 2051141 | AEL Stress Less 10 ml | \$29.99 | \$30.74 | 1 | \$1 |
| 8 | 2227363 | ANT VNLLA POD HYDRATING DAY CRM 60ML | \$58.50 | \$59.05 | 2 | \$1 |
| 9 | 441376 | ARNICA PLUS CREAM | \$20.99 | \$22.32 | 1 | \$1 |
| 10 | 313092 | AVOCA WART TREATMENT SET | \$16.99 | \$17.74 | 1 | \$1 |
| 11 | 2406012 | B\&L BIOTRUE MPURP. DUO 300ML+120ML. | \$23.92 | \$29.87 | 3 | \$18 |
| 12 | 361542 | BACH RESCUE REMEDY 10ML | \$22.99 | \$25.97 | 3 | 59 |
| 13 | 2250292 | BACH RESCUE REMEDY PASTILLES | \$14.99 | \$17.82 | 1 | \$3 |
| 14 | 2307111 | BACH RESCUE REMEDY PASTILLES B/CURRANT | \$14.99 | \$17.82 | 4 | \$11 |
| 15 | 2249669 | BACH RESCUE REMEDY SLEEP SPRAY $20 M 1$. | \$33.99 | \$40.81 | 1 | \$7 |
| 16 | 2591081 | BENZAC AC Gel $2.5 \% 60 \mathrm{~g}$ | \$22.99 | \$30.19 | 2 | \$14 |
| 17 | 2591103 | BENZAC AC Gel 5\% 60g | \$31.99 | \$34.09 | 1 | \$2 |
| 18 | 421839 | BENZAC AC WASH 5 200ML | \$24.99 | \$27.91 | 2 | \$6 |
| 19 | 2496992 | BLIS HONEYBLIS LOZENGE 8 LOZ | \$10.79 | \$12.24 | 3 | \$4 |
| 20 | 2519674 | BLIS TOOTHGUARD PEPPERMIINT 30 S | \$24.99 | \$26.31 | 2 | \$3 |
| 21 | 2534428 | BRUFEN EXTRA 36 | \$13.99 | \$16.15 | 11 | \$24 |

- Reprice these items UP to the Group average (rounded up to the nearest .99c).
- Go to RPM / Reports and Click on the High Cost Products report.
- Click on the "Product" heading to sort the report into alphabetical order.
- This shows products sold where your cost price is too high (vs the group average).

| As at Wednesday 3rd August 2022 <br> All Products. |  |  |  |  | Export to Excel <br> Print Report <br> Help |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | ID | Product | Store Cost | Group Average Cost | Sales Quantity | Potential Margin |
| 1 | 2472392 | *NAUSICALM TABS 50MG 6 (OTC) | \$5.39 | \$4.81 | 2 | \$1 |
| 2 | 2603225 | 1000 HOUR EYELASH TINT DK BROWN | \$15.34 | \$13.93 | 2 | \$3 |
| 3 | 2603233 | 1000 HOUR EYELASH TINT MED BROWN | \$15.34 | \$13.94 | 2 | \$3 |
| 4 | 2227363 | ANT VNLLA POD HYDRATING DAY CRM 60ML | \$35.81 | \$27.98 | 2 | \$16 |
| 5 | 2227290 | Antipodes AVOC/PEAR NIGHT CRM 60 ml | \$34.24 | \$29.92 | 1 | \$4 |
| 6 | 2580411 | ANTIPODES BAPTISE | \$27.12 | \$24.48 | 1 | \$3 |
| 7 | 2602962 | ANTIPODES CULTURE NGHT CREAM 6OML | \$35.61 | \$33.50 | 1 | \$2 |
| 8 | 2611996 | ANTIPODES GLW RITUAL VITC SERUM+H YLRNIC | \$27.80 | \$23.92 | 1 | \$4 |
| 9 | 2227312 | ANTIPODES Hallelujah LandP CIns 200 ml | \$25.71 | \$21.22 | 1 | \$4 |
| 10 | 2227347 | ANTIPODES Kiwi Seed Oil Eye Cr 30 ml | \$35.61 | \$31.08 | 2 | \$9 |
| 11 | 2429764 | ANTIPODES Min. Found Beige 036.5 g | \$26.29 | \$23.20 | 1 | \$3 |
| 12 | 2247461 | ANTIPODES Reincarn. Fac. Exto. 75 ml | \$26.36 | \$24.28 | 1 | \$2 |
| 13 | 441376 | ARNICA PLUS CREAM | \$13.02 | \$11.28 | 1 | \$2 |
| 14 | 2583372 | ARTEMIS BronchiClear 100 ml | \$14.79 | \$12.19 | 1 | \$3 |
| 15 | 2583380 | ARTEMIS BronchiClear 200 ml | \$19.73 | \$16.26 | 1 | \$3 |
| 16 | 2482371 | Artemis Kids Chest Relief Night 100 ml | \$14.62 | \$13.30 | 6 | \$8 |
| 17 | 2406012 | B\&L BIOTRUE MPURP. DUO 300ML+120ML. | \$14.80 | \$14.31 | 3 | \$1 |
| 18 | 2249669 | BACH RESCUE REMEDY SLEEP SPRAY 20ML | \$21.27 | \$20.12 | 1 | \$1 |
| 19 | 2473046 | BECLOCLEAR NASAL SPRAY 200 SPRAYS | \$7.11 | \$5.64 | 2 | \$3 |
| 20 | 2598671 | BePure Collagen + Vanilla 390g | \$56.90 | \$49.50 | 2 | \$15 |
| 21 | 2590751 | BePure Deep Sleep 180 Caps | \$41.22 | \$35.86 | 1 | \$5 |
| 22 | 2636662 | BePure Deep Sleep 90 Caps | \$24.00 | \$20.88 | 1 | \$3 |

- Contact these suppliers to enquire about improved buying terms - or ensure you are buying from your wholesaler to achieve the volume discounts.
- Contact RPM to enquire about which suppliers you should be ordering "direct" from to achieve best buying terms for your pharmacy.


## Retail Pricing Guide

There is a well-known relationship between the retail price of goods and how many will sell - but every pharmacy wants to achieve the highest prices it can in order to cover the costs of running the business and still make a profit.

> Not all products will sell more if they are priced lower for example many medicines are only purchased when a customer needs them.

Pharmacies should identify a small number of "Known Value Items" (KVIs) which are usually products that customers purchase regularly, and to price promote these to give a favourable impression to customers that the pharmacy is "good value". Some examples of KVIs are: Fish Oil, Glucosamine, Magnesium, Panadol 100s, Elevit 100s, and Nurofen 96s.

For all remaining retail products we recommend using a standard markup of $\mathbf{8 0 \%}$ (i.e. costs multiplied $\times 1.8+$ GST) - or more if you are getting better buying discounts. This provides a Gross Margin \% of $44.4 \%$ which has become "the norm" for the retail pharmacies (see the table below).

| Markup \% | Multiply Costs by: | Gross Margin \% |
| :---: | :---: | :---: |
| $50 \%$ | $\times 1.5$ | $33 \%$ |
| $60 \%$ | $\times 1.6$ | $37.5 \%$ |
| $70 \%$ | $\times 1.7$ | $41.2 \%$ |
| $80 \%$ | $\times 1.8$ | $44.4 \%$ |
| $90 \%$ | $\times 1.9$ | $47.3 \%$ |
| $100 \%$ | $\times 2$ | $50 \%$ |

All customers know that you pay less in some stores and get lower levels of quality and service - e.g. Number One Shoes Vs Hannahs, Pak N Save Vs the local Butcher - so pharmacies that have better service levels than other outlets are expected to have higher prices.
All retailers need to look at the following four quadrants and decide which ONE they want to be famous for.

What are you famous for?


People do not usually travel across town just to visit your local community pharmacy - so being cheapest is NOT a strategy for your pharmacy.

Customers choose your pharmacy because of these 4 key reasons:

1. it is convenient,
2. it has the products they need,
3. it has friendly, helpful staff and
4. because it offers value for money.

If you have an inconvenient location, a poor product range and bad service - then you should lower your prices.....!

