

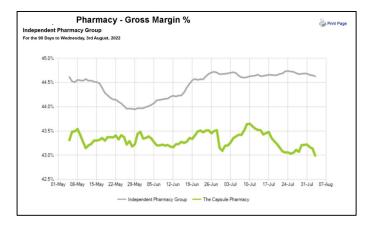
How to improve your Retail Gross Margin %

- Log in to RPM at https://live.rpmretail.com
- Go to the RPM / Scoreboard

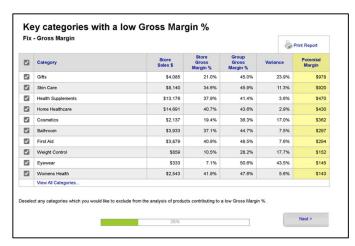


The Target Retail Gross Margin is 45% - or higher (unless you are having a clearance sale).

- Click on the Gross Margin % Graph to see the trend for your store Vs the Group.
 - o This shows you the trend for the last 90 days
 - Check this report every week or two to check on your progress



- Click on the Gross Margin % Fix "wizard".
 - This shows Categories where you are missing out on Gross Margin \$ (compared with other pharmacies).



• You can click "Next" in the Fix "wizard" to see more details – however it is quicker to go to the full reports below which are a short cut to view all product "exceptions".

- Go to RPM / Reports and Click on the Low Priced Products report.
- Click on the "Product" heading to sort the report into alphabetical order.
 - o This shows products sold where your retail price is too low (vs the group average).



- Reprice these items UP to the Group average (rounded up to the nearest .99c).
- Go to RPM / Reports and Click on the High Cost Products report.
- Click on the "Product" heading to sort the report into alphabetical order.
 - o This shows products sold where your cost price is too high (vs the group average).



- Contact these suppliers to enquire about improved buying terms or ensure you are buying from your wholesaler to achieve the volume discounts.
- Contact RPM to enquire about which suppliers you should be ordering "direct" from to achieve best buying terms for your pharmacy.

Retail Pricing Guide

There is a well-known relationship between the retail price of goods and how many will sell – but every pharmacy wants to achieve the highest prices it can in order to cover the costs of running the business and still make a profit.

Not all products will sell more if they are priced lower – for example many medicines are only purchased when a customer needs them.

Pharmacies should identify a small number of "Known Value Items" (KVIs) which are usually products that customers purchase regularly, and to price promote these to give a favourable impression to customers that the pharmacy is "good value". Some examples of KVIs are: Fish Oil, Glucosamine, Magnesium, Panadol 100s, Elevit 100s, and Nurofen 96s.

For all remaining retail products we recommend using a standard markup of 80% (i.e. costs multiplied \times 1.8 + GST) – or more if you are getting better buying discounts. This provides a Gross Margin % of 44.4% which has become "the norm" for the retail pharmacies (see the table below).

Markup %	Multiply Costs by:	Gross Margin %
50%	x 1.5	33%
60%	x 1.6	37.5%
70%	x 1.7	41.2%
<mark>80%</mark>	x 1.8	<mark>44.4%</mark>
90%	x 1.9	47.3%
100%	x 2	50%

All customers know that you pay less in some stores and get lower levels of quality and service – e.g. Number One Shoes Vs Hannahs, Pak N Save Vs the local Butcher – so **pharmacies that have better service levels than other outlets are expected to have higher prices.**

All retailers need to look at the following four quadrants and decide which **ONE** they want to be famous for.



What are you famous for?

People do not usually travel across town just to visit your local community pharmacy - so being cheapest is NOT a strategy for your pharmacy.

Customers choose **your pharmacy** because of these 4 key reasons:

- 1. it is convenient,
- 2. it has the products they need,
- 3. it has friendly, helpful staff and
- 4. because it offers value for money.

If you have an inconvenient location, a poor product range and bad service – then you should lower your prices.....!